

**Board of Directors Meeting May 8 – 9, 2017**  
**The Westin Ottawa Hotel**  
**Meeting Minutes**

**May 8<sup>TH</sup>**

The CPWA Board of Directors met in Ottawa on May 8 – 9, 2017.

**Welcome**

CPWA President Andrew Stevenson, Saskatchewan Chapter, welcomed all attendees. Anne Jackson, Director of Sustainability and CPWA Advocacy, staffed the meeting.

**In attendance**

*Darwin Durnie, Alberta Chapter*  
*Don Morehouse, Atlantic Provinces Chapter*  
*David Sparanese, British Columbia Chapter*  
*Steve Blayney, Manitoba Chapter*  
*Jim Moore, Newfoundland & Labrador Chapter*  
*Sal Iannello, Ontario Chapter*

*Michel Frenette, Quebec Chapter*  
*Rick Stinson, APWA Region I Director*  
*Scott Grayson, APWA/CPWA Executive Director*  
*Anne Jackson, Director of Sustainability and CPWA  
Advocacy*  
*Alan Young, CPWA Advocacy Consultant*

**Review of the Agenda**

Andrew asked if there were any additions to the agenda. Darwin asked for time to provide an update on his participation in an emergency exercise and Andrew tabled it for the afternoon.

**Approval of the February, March and April Meeting Minutes**

Andrew asked if there were any requested changes to the minutes. Steve moved to approve all the minutes as submitted, Jim seconded, and the motion passed unanimously.

**CPWA President's Update**

No update.

**APWA/CPWA Executive Director's Greetings**

Scott reported that in the year he has been with APWA, he has learned a lot. Major updates are that the APWA Board of Directors has approved a new strategic plan. *The strategic plan includes the following Vision and Mission:*

- *Vision: Advancing quality of life for all*
- *Mission: Support those who operate, improve and maintain public works and infrastructure through advocacy, education & member engagement.*

*Further, the strategic plan includes the following framework for the association's strategic goals:*

- *Value: Define the value of public works and enhance its visibility/awareness*
- *Voice: Be the voice of public works to government leaders and media*
- *Education & Credentialing: Ensure excellence in education and credentialing*
- *Membership and Chapters: Create a dynamic membership and chapter model*

Scott reported that he and staff are working now on an operational plan and staff performance evaluations that tie in to the strategic plan.



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Scott also reported that APWA has been active in Washington as staff monitors the new administration. In meetings, people are pleased by the talk of a \$1 trillion infrastructure package, but perplexed about how it will be paid for.

The Snow Conference set a new record for attendees and there was a lot of energy, as well as great education sessions and expo. PWX registration is ahead of other years at three weeks in.

The DCS program is being reorganized and more education is being rolled out. Scott noted that there was frustration with the program. APWA hired a consultant to do a market study, which found the program was too complicated, the rules kept changing, and there were not enough graduates. The APWA Board asked staff to re-assess. In the past, staff had considered a Public Works Official (PWO) certificate program, so APWA is launching another market study and looking at how to build off of the chapter institutes (more will be known by the June APWA Board meeting). Scott noted that when DCS was rolled out, chapters saw it as competition. Scott reported that APWA has a new Director of Education and Credentialing, who was hired from within.

Rick noted that the APWA Board really wrestled with DCS, but that the program never seemed to get at what members needed. Darwin noted that liability and insurance had been issues, and that the purpose was a portable credential or designation. Rick reported that the program couldn't sustain itself. Scott noted that APWA is good at certification, but that DCS was more like a master's degree program. Rick reported that the Finance Committee is recommending an additional \$100,000 in the budget for education, but that APWA is no longer devoting money to DCS, which cost \$1.8 million over its life. Darwin suggested preserving the brand, but Scott reported that the direction is to not use the name. The consultant that conducted the market study found that there was not enough name recognition, but enough was negative that APWA shouldn't use the name.

Andrew noted that he has seen a lot of change in the last year and that staff seem re-energized.

### **APWA Update**

**Finance:** Rick noted that the Finance Committee is making final recommendations for FY2018, to be approved at the June APWA Board meeting, including:

- \$100,000 toward DCS to make it more relevant
- \$100,000 toward the three-year IT plan
- \$50,000 in discretionary funds

APWA will also be rolling out chapter accounting software, which will help chapters and also assist APWA in meeting deadlines.

**Conferences:** Rick reported that each chapter is encouraged to send two people to the Rodeo at PWX, which will be a backhoe competition.

Andrew asked about the qualifications and Scott reported they are [online](#). Sal asked if participants have to be members and Scott confirmed they do not.

**Appointments:** Rick reported that committee appointments will be announced soon.

**Membership:** Rick reported that membership, at 29,807 (March month-end), is the highest it's ever been, and that the 2017 "1st Time Member" campaign has brought in 951 new members so far (125 in Canada).

Don asked where the growth in membership is coming from. Scott reported that the growth is from public agencies and that APWA gained 980 new members in four weeks, but he is challenging staff not to focus only on the numbers, but on what brings value.

Rick noted that there are three contributing factors: the economy is improved, APWA provides value, and APWA has made changes that keep it fresh.



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**Council of Chapters:** Rick reported that the Council of Chapters Steering Committee met in Kansas City April 27-28 to work on better aligning the role of the Council of Chapters with the new strategic plan.

**Strategic Plan:** Rick reported that the APWA Board has already approved a three-year IT plan and will be reviewing the next phase of the Education Plan at its meeting in June. Next will be a membership dues and structure plan.

Steve asked about chapter event registration, noting that the Manitoba chapter tried to obtain event registration for their golf tournament, but couldn't.

Scott reported that online event registration is offered now to chapters, but cannot be populated with provincial taxes or differentiate types of events. Staff is exploring options with one of the largest online event registration providers in order to offer higher functionality. The challenge is that different chapters have different needs, but APWA may be able to build in-house or work with a vendor.

Sal reported that the Ontario chapter sets one flat rate for chapter events that includes tax. Scott noted that, as a US entity doing business in Canada, APWA would have to show and account for the tax. Sal noted that the chapter sometimes pays a third-party to run event registration and keep the books. Scott reported that his goal is to "start at 'Yes'".

Steve asked about the dues policy change, noting that he has received negative feedback, including from one retired member. Scott reported that dues are \$190 US and \$253 CAD and that APWA has always applied an exchange rate. The change in policy requires payment in \$ US (at the same rate) in real time. Steve suggested that there were two rates – credit card or check – and that Manitoba has lost 10 members because of the change. Scott asked that specific feedback like this be sent directly to him. He reported that APWA was losing a lot of money due to exchange fees and that it is standard operating procedure to charge dues in the local currency of an association's headquarters. He reported that he and Andrew spoke to all Canadian chapter presidents before the new policy went into effect and that half had no problem and the other half didn't think it would be an issue, but that they wouldn't know until it was put in place. The Canadian chapter presidents asked Scott to explain the rationale for the change, as well as outline the value of APWA, when the policy was rolled out – which he did. And he only received one email – from someone concerned that APWA was pocketing provincial tax.

Jim reported that the Newfoundland & Labrador chapter is looking at increasing dues and asked if the 15% limit on increases applies. Scott reported that the limit for chapters is lower, as they are also subject to a limit on the total % of dues. **Scott will confirm before the chapter's Wednesday meeting.** Steve noted that chapters can charge service fees or add a surcharge that are not subject to the limit.

Rick asked if any chapters are using APWA to invest and Steve confirmed that Manitoba is. Rick reported that Rubin Brown recommended some changes to APWA's investments and that if APWA makes those changes, the Finance Committee will ask chapters what they want to do. Sal noted that he would like to see an investment update. Rick reported that 11 – 13 chapters invest with APWA and Scott reported that Teri Newhouse watches the investments closely. APWA also has two brokers who are very active and the APWA Board's policy is to survey the APWA Board every three years to assess its risk tolerance. APWA is generally conservative and mostly invested in mutual funds. **Scott will share the 'Rick Report' that is generated every three years.**

Steve asked about the Top 10 awards and the issue that Manitoba experienced when they tried to nominate someone but realized late in the process that the nomination form stated the nominee could not be retired. Scott confirmed that nominees can be retired, but that the form is confusing and he has directed staff to update and clarify the form.

**APWA Government Affairs Committee Update**

Anne reported that the APWA Government Affairs Committee (GAC) met April 11 – 13 in Washington, DC and was joined by the Water Resources Management Committee, Transportation Committee, and Engineering & Technology Committee. In all, 37 members participated and met with:

- Executive Director of the National League of Cities (and former Mayor of South Bay, FL)
- Director of Engineering and Technical Services for American Association of State Highway and Transportation Officials (AASHTO) and Steering Committee Member of the Road to Zero Coalition
- Acting Deputy Administrator of the Federal Highway Administration (FHWA)
- Senior Policy Advisor at the Environmental Protection Agency (EPA)
- Director of Water Infrastructure Finance and Innovation Act loan program at EPA
- Program Manager at the Department of Homeland Security (DHS), Office of Cybersecurity and Communications
- Senior Advisor at the Federal Emergency Management Association (FEMA)
- Representative from FirstNet
- Executive Officer for the FEMA Federal Insurance Directorate
- Secretary of the Department of Transportation (DOT)
- staff for Representatives and Senators serving on several committees (House Ways and Means Committee, House Appropriations Transportation Subcommittee, Senate Environment and Public Works Transportation and Infrastructure Subcommittee, House Transportation and Infrastructure Committee, Senate Appropriations Homeland Security Subcommittee, and Senate Finance Committee)

In all, the group participated in 17 meetings on Capitol Hill.

Scott reported that APWA has hosted several events with the U.S. House of Representatives Public Works and Infrastructure Caucus, and that APWA has been asked to provide testimony to Congress on two issues – Ron Calkins testified about the Endangered Species Act and Bill Spearman will be testifying about integrated planning.

Scott reported that APWA's Technical Committees have developed policy statements in the past but that these documents didn't read like policy statements. The APWA Board of Directors has approved a new charter for the GAC, who will develop policy statements, while the Technical Committees will focus more on education.

Alan asked if tax and infrastructure reconciliation was a topic and Scott confirmed that there is excitement about infrastructure but no one knows where the money is coming from. The administration is talking about tax reform and P3s, but the White House is not speaking to Capitol Hill. Scott noted that most of the talk has been about new infrastructure, but we are talking about maintenance and operations.

Alan noted that the Canadian government's first tranche of infrastructure funding was focused on operations. Darwin noted that many countries have infrastructure banks and everyone borrows. Scott noted that in the US environment the money won't be borrowed. ***He read an article that he will share which argues the solution is to print more money.***

### **CPWA NPWW Awards Update**

Anne reported that the following proclamations had been received as of May 4<sup>th</sup>.

#### Provincial

- British Columbia
- Manitoba
- Newfoundland and Labrador
- Nova Scotia
- Quebec
- Saskatchewan

#### Municipal



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- City of Red Deer, AB
- County of Grand Prairie, AB
- County of Red Deer, AB
- Town of Okotoks, AB
- Municipality of Oakland-Wawanesa, MB
- Municipality of Swan Valley West, MB
- Rural Municipality of Montcalm, MB
- Rural Municipality of Roblin, MB
- Rural Municipality of Tache, MB
- Rural Municipality of Yellowhead, MB
- City of Estevan, SK
- City of Meadow Lake, SK
- City of Prince Albert, SK
- City of Regina, SK
- City of Saskatoon, SK
- City of Warman, SK

Anne reported that as of May 4<sup>th</sup>, a letter of greetings from the Prime Minister has not been received. **Anne will contact CPWA's virtual office for an update and coordinate with Alan.**

Anne reported that the criteria and nomination form for the CPWA NPWW Awards Contest is posted on the CPWA website and nominations are now open online. An announcement went out May 3<sup>rd</sup> and the deadline is June 16<sup>th</sup>.

Steve reported that new rural members really like the proclamation campaign. Sal reported that the Ontario chapter's event is really enhanced by presenting awards. Steve encouraged board members to attend NPWW events and offer resources.

Darwin reported that he presented an award to Fort McMurray and 200 people attended. Steve reported that he will be speaking with the Winnipeg Council.

### **Updates on Collaborations**

#### **Canadian Infrastructure Report Card (CIRC)**

Andrew reported that he, Scott and Anne received an update from Steve Wyton. Statistics Canada will be administering the next survey. For the past two report cards, FCM and CCA have footed most of the bill, but they are now looking for more of a contribution from CPWA and CSCE. Darwin noted that with the first report card, the issue was who had more control.

#### **Canadian Common Ground Alliance (CCGA)**

Darwin reported that Senator Grant Mitchell, MP Lloyd Longfield and CCGA Executive Director Mike Sullivan would be meeting with CPWA in the afternoon to discuss Bill S-229. The legislation establishes 'one call' for federally regulated industries and on federal lands. The issue is safety – particularly for responders – by protecting underground infrastructure. The afternoon meeting will likely address mechanics and CCGA will be seeking money to support lobbying.

Darwin reported that it is important for CPWA Directors to be at meetings with other associations and government agencies. He suggested that if the designated CPWA Director is not available, another CPWA Director should fill in. Andrew agreed, but pointed out that CPWA needs to be nimble. Sal suggested succession planning needs to be considered, an issue the charter could address.



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## CPWA Draft Charter

Scott reported that the APWA Board will be reviewing twelve new charters at their meeting in June.

Steve suggested that, according to previous CPWA bylaws, the incoming CPWA President be a CPWA Board member. He also noted that the Manitoba chapter elects the same person to be the Council of Chapters delegate and the CPWA Director for a three-year terms (for economic reasons). He suggested the Directors' terms should be alternating. Darwin suggested adding 'or as approved by the [CPWA] Board' to the definition of terms.

Scott noted that there are standard terms of appointment when APWA appoints members to committees and the APWA Board and he would like to see consistent language.

Darwin asked if the charter will replace the APWA-CPWA Letter of Agreement. Scott confirmed, noting that there is a lot of confusion about what CPWA is and what issues CPWA focuses on. It's not clear that Canadian members are members of APWA.

Darwin noted that CPWA has been agile and is worried about being constrained. He noted that he hasn't seen the CPWA budget.

Scott noted that there is only one association, so it isn't 'us vs. them' – it's 'we'.

Rick noted that APWA Region Directors understand the issues, but not all APWA Board members understand as well.

Steve asked why 'employer' is referenced under 'financial and administrative support' and Anne clarified it is one of three options to indicate that travel to PWX is not in the CPWA budget.

Don asked 'what is CPWA giving up?' and if CPWA is too small for the APWA Board to pay attention to. Anne noted that the CPWA is not too small for the APWA Board to pay attention to, but rather seen as the experts and deferred to on matters of government affairs and advocacy. Scott noted that the APWA Board gets involved on matters like the MOU with IPWEA.

Darwin reported that he has heartburn about staff interaction. He suggested the 'financial and administrative support' section be rewritten so as not to be too prescriptive.

Scott suggested that CPWA might be able to do more if the focus is clear. Don asked if CPWA has separate pots of money, like chapters, and Scott confirmed that CPWA does not.

Darwin noted that there is a lot of history to CPWA and Sal suggested that the CPWA Board cannot agree to something without input from the chapters.

Scott suggested the CPWA Board read the draft charter, as it outlines a structure and represents CPWA's operation. David noted that APWA owns the chapter financially and legally (including the brand) except in British Columbia.

Due to limitations on time, the CPWA Board agreed to continue the conversation on a call Tuesday May 16<sup>th</sup> at 1:30 ET.  
**Anne will edit the draft charter with the comments offered and distribute before the call.**

## Protocol and Making the Most of Advocacy Visits

Alan reviewed the meetings scheduled for the CPWA Board. He noted that the CPWA Board met last year with Mike Burton, Director of Parliamentary Affairs for Infrastructure Canada. Mathieu Belanger, prior to his current position as Director of Policy at Infrastructure Canada, was Chief of Staff for Immigration, Refugees and Citizenship Canada. Alan noted that Alyx Holland, Policy Advisor at Public Safety Canada, is highly political and that MP Lloyd Longfield, who will join Senator Grant Mitchell in the afternoon to discuss Bill S-229, has a background on agriculture issues but that Alan sees it as a good thing for the sponsor of the bill in the House of Commons to be from an eastern province.

Alan noted that a news release that morning reported the search for senior staff for the Infrastructure Bank is open and the Bank will be located in Toronto.

### **Federation of Canadian Municipalities**

After introductions, Alana Lavoie, FCM Manager for Policy and Research, and Kate Fleming, FCM Director of the Municipal Asset Management Program (MAMP), provided information about several FCM programs.

Kate reported that prior to joining FCM, she managed environmental programs at Ottawa Hospital and was at Sustainable Development Technology Canada (SDTC), which managed \$580 million. She reported that MAMP is a five-year \$50 million program launching this week and expects to reach the 78% of municipalities with a population less than 5,000. MAMP's key metric will be the number of municipalities, not the size of the population. Kate reviewed the four pillars of MAMP:

- Awareness building (targeting 4,000 individuals over the life of the program)
- Technical assistance (for municipal staff)
- MAMP funding offer (50% funding for project-based grants)
- Knowledge mobilization (supporting stakeholders- really broad audience)

Kate reported that there would be an RFP by the end of this week for awareness activities, an RFP later in May geared toward partner organizations and an RFP in the fall for a year-long facilitated workshop series (similar to NAMS Canada) to run over 2018. Kate noted that MAMP is focused on organizational development, not just individual development, and will be at the Canadian Network of Asset Managers (CNAM) conference next week. Kate noted that applications will be due by the end of the month, followed by an eight-week decision period. It is expected that projects will be finished in a year, so results will be seen beginning in the first quarter of 2018 and then monthly. Reimbursement will be generated at the time reports are submitted.

Kate reported that FCM will be at the Canadian Association Municipal Administrators (CAMA) conference, hosting a ½-day workshop geared toward senior administrators to build awareness and to test the barriers and messages. Andrew asked about the audience and Kate noted that 62 senior administration staff are registered, but no one in the 'population 1,500 and under' category – most are mid-sized.

Darwin reported that CPWA is a champion, but is concerned the program may serve the converted. Kate suggested that partnerships are available to NGOs and that for those municipalities with populations less than 5,000 the average number of staff is five. FCM is hesitant to use a stick – would rather use a carrot – and wants people to 'drink the Kool-Aid'. Darwin suggested that CPWA has reach and can help disseminate information.

Alana thanked CPWA for the continued partnership on the CIRC and reported that the government will be conducting the core infrastructure survey for the next iteration, which will look at both municipal and federal assets. FCM is requesting access to the data.

Alana reported that the Municipal Infrastructure Forum (MIF) is not active right now, but FCM wants to continue the collaboration and partnerships.

Alan asked about FCM's position on Bill S-229 and Alana reported that FCM is not opposed but recognizes there may be impacts.

Kate reported that the [Municipal Climate Innovation Program \(MCIP\)](#) will consist of different 'buckets': rebranding of the Leadership in Asset Management Program (LAMP) and another cohort, the Climate and Asset Management Network, and plans and studies. FCM is now launching the demo projects phase of the program. A portion of MCIP will be geared toward group learning, which Steve noted could be similar to the railroad grade crossing workshop.

### **Engineers Canada**

After introductions, Joey Taylor, Engineers Canada Practice Lead for Public Affairs, and Jamie Ricci, Engineers Canada Practice Lead for Research, provided an overview of Engineers Canada policies and projects.

Joey outlined Engineers Canada's four public policy files:

- Diversity
- International Trade (licensure)
- Immigration
- Infrastructure and Environment

Jamie provided an overview of Engineers Canada's [Public Infrastructure Engineering Vulnerability Committee \(PIEVC\) tool](#), which is being used on projects all across Canada (though not yet in PEI). The tool's risk matrix is quite scalable, so that it can be used on a project as small as one culvert and up to the City of Sudbury's road infrastructure and a sewage treatment plant in Nova Scotia. PIEVC is a five-step process, including a triple bottom line module, requiring multi-stakeholder input. The tool is free to use, but there is a licensing agreement for users and request that project reports be posted on Engineers Canada's website.

Joey reported that Engineers Canada held a Hill Day reception on March 9<sup>th</sup> with Infrastructure Canada and Environment and Climate Change Canada. 45 MPs attended.

Jamie provided an overview of several Engineers Canada reports, including [Final Year Student Exit Report](#), [Engineering Labour Market Report](#), and [Public Perceptions of Engineering and Engineers](#).

Joey reported that Engineers Canada is looking at how changes to NAFTA might impact engineering services.

Darwin asked about Engineers Canada's [Infrastructure Resilience Professional \(IRP\) Certification](#) and suggested it could be a future topic for the CPWA Luncheon at PWX. Joey reported that there are IRP courses on asset management, risk management, climate science and climate change law. Joey also noted that the criteria for the [Engineers Canada Fellowship](#) is on the Engineers Canada website.

Joey reported that Engineers Canada is developing a national position statement on procurement. He noted that when Engineers Canada developed a position statement on quality-based selection, there was some push back from the board and regulators, but there is a concern that procurement departments have removed professional engineers from the process of selecting professional engineers. Joey further noted that Engineers Canada intends to develop a position statement on cyber security.

### **Ottawa Report**

Alan reported that the Government's key bill is [C-44, the Budget Implementation Act of 2017](#), which had its second reading last week, and which the Government would like to see passed before the summer break. The timing is tight, as the bill must pass the House of Commons first, and then the Senate, which now has more independent Senators than either Liberals or Conservatives. The Senate has been amending bills and sending back to the House of Commons. Alan reported that this may lead the Government to end the session – known as prorogation. Government bills die at prorogation but private bills do not, which is good news for Bill S-229. Alan noted that it should not be assumed Bill S-229 will get an easy ride. Telus is behind the bill but CN (Canadian National Railway) is not. Forces could line up against the bill.

Alan reported that Prime Minister Trudeau is focused on Canada's relationship with the US. Cabinet Ministers and Provincial Premiers have all been in the US emphasizing the value of trade.

### **Discussion of Draft CPWA Public Policy Priorities**

Anne showed an [APWA Advocacy video](#), which can be accessed at [APWA's YouTube channel, APWA TV](#), and noted there will be a 'Tell My Story' booth at PWX.

Anne asked for input on the draft CPWA Public Policy Priorities. Darwin offered some written comments. Alan noted that the document can inform CPWA's pre-budget submission, for which the Government will call in June.

### **PWX Activities**

Anne confirmed that the schedule of events for CPWA at PWX is as outlined as follows:

- **Mon 8/28 9:45am-11:00 am CPWA Education Session**  
Andrew and Alan will provide an overview of CPWA activities and public policy priorities, as well as a federal government update.
- **Mon 8/28 12:00noon-1:30pm CPWA Luncheon (ticketed)**
- Anne has not received a response from Jim Leech, Special Advisor on the Canada Infrastructure Bank, to CPWA's invitation to be the keynote speaker at the CPWA Luncheon at PWX. Anne will follow up. She noted that CPWA had discussed Senator Mitchell as a second choice, but asked if CPWA would consider inviting Bruce McCuaig if Jim Leech is unavailable. **Mon 8/28 2:00pm-5:00pm CPWA Board of Directors Meeting**
- **Tue 8/29 1:00pm-2:30pm Canadian Chapter Exchange Meeting**

### **CPWA Roundtable**

Anne noted that the International Infrastructure Roundtable has been scheduled in the past on Monday at PWX from 8:30am – 12:00noon, which conflicts with the CPWA Education Session. Scott suggested that a discussion of emerging technologies could be valuable for the International Affairs and Technical Committees. Darwin noted that the roundtable is an opportunity for a stand-alone event without having to work within the confines of a committee – it is an idea generator. Anne asked about the value to CPWA and Darwin suggested that the value is in having unstructured time.

### **Senator Grant Mitchell**

After introductions, Senator Grant Mitchell, Alberta; MP Lloyd Longfield, Guelph; Alex MacKenzie, Legislative Assistant to MP Longfield; and Mike Sullivan, Executive Director of the Canadian Common Ground Alliance (CCGA), provided updates on Bill S-229.

Senator Mitchell noted that it is not nothing that the bill passed the Senate. MP Lloyd Longfield will be the bill's sponsor in the House of Commons, and the process is more complicated in the House than in the Senate. Mike Sullivan thanked CPWA for the support of CCGA on the bill. Mr. Longfield noted that Bill S-229 will set a standard that is good for North America.

Senator Mitchell noted that there are three sources of force: the sponsor, the Government (which hasn't said it is accepting the bill yet), and the public and industry – which is where groups like the CPWA are important to the process. Senator Mitchell noted that it is easy for the public service (the Government) not to support – the sense being that 'if it was a good idea, we would have done it already'. Senator Mitchell outlined the process: table the bill; first reading; second reading; committee review; and third reading.

Scott asked how CPWA can help. Who would be opposed to the bill and how can CPWA work with them? Senator Mitchell suggested CPWA advocate for the bill to Cabinet Ministers:

- Jim Carr, Minister of Natural Resources
- Marc Garneau, Minister of Transport (railroads don't want)
- Judy Foote, Minister of Public Services and Procurement (though Ms. Foote has taken leave)
- Catherine McKenna, Minister of Environment and Climate Change (don't want to talk about pipelines)
- Ralph Goodale, Minister of Public Safety and Emergency Preparedness
- Navdeep Bains, Minister of Innovation, Science and Economic Development (fiberoptics is an important consideration)

Mr. Longfield noted that it may be hard to find champions in the caucuses, but that the issue Bill S-229 addresses is jobs and the protection of investments.

Darwin suggested that CPWA could disseminate information to members in terms of how much technology has changed and how simple it is to participate. Mike noted that there are emergency management impacts and that the damage prevention process needs to be enhanced. Once the URL <http://www.clickbeforeyoudig.com/> was secured, 83% of locate requests are now submitted online. This offers the opportunity to include an attachment about where you are digging and the integrity of the request is so much better than a phone call. The process is enhanced for all stakeholders because the integrity of the request is matched to the integrity of the data. Bill S-229 thus provides an avenue for reducing damages.

Mike noted that railroads often don't know exactly where underground infrastructure is and that notification requests will force more precision because they will become a nuisance. It will also address the high cost of project delays resulting from not getting a timely response and the societal cost of repairs.

A [report on societal costs](#) by [CIRANO \(Centre interuniversitaire de recherche en analyse des organisations\)](#) estimated that Alberta's 3,000 instances of reported damages in 2015 cost \$300 million, which could mean over \$1 billion in costs across Canada. The report cited 33% of damages resulted from no locate request and 79% of damages involved emergency management response costs.

Senator Mitchell suggested that CPWA participate in a concerted lobbying effort with CCGA, CEA (Canadian Electricity Association) and other associations – and that the bill could take a year.

Darwin suggested CPWA consider how to participate in CCGA's engagement plan in Ottawa and keep Alan plugged in.

## Adjournment

Having concluded their business, the Board adjourned Monday's meeting.

## MAY 9<sup>TH</sup>

### CPWA Meeting with Infrastructure Canada

#### In attendance

*Andrew Stevenson, Saskatchewan Chapter  
Darwin Durnie, Alberta Chapter  
David Sparanese, British Columbia Chapter  
Steve Blayney, Manitoba Chapter  
Jim Moore, Newfoundland & Labrador Chapter  
Sal Iannello, Ontario Chapter  
Michel Frenette, Quebec Chapter  
Rick Stinson, APWA Region I Director*

*Scott Grayson, APWA/CPWA Executive Director  
Anne Jackson, Director of Sustainability and CPWA Advocacy  
Alan Young, CPWA Advocacy Consultant  
Mathieu Belanger, Director of Policy  
Mike Burton, Director of Parliamentary Affairs  
Navneet Khinda, Special Assistant, Policy  
Selena, Intern*

After introductions, Mathieu provided an overview of Phase II of Infrastructure Canada's Infrastructure Plan, including the five streams of funding announced in the Fall Economic Statement - \$186 billion over 12 years. The funding includes some existing programs (like the New Building Canada Plan and the gas tax) and is being delivered through bilateral agreements and national programs listed in the budget. The specifics and allocation of the program will be laid out by the end of spring, with the federal government expected to provide 75% of funding for projects in territories and a similar level of funding for provinces that put forward indigenous projects.

Mathieu reported that to-date 2,200 projects have been approved, representing a \$9 billion total contribution. Infrastructure Canada signed an agreement in January with FCM to deliver the asset management capacity building program, which is geared toward places where asset management is new. Mathieu reported that capacity building is



one of the 18 eligible categories for gas tax funds. Further, he reported that Infrastructure Canada expects to announce an indigenous communities program in the next couple of months. Indigenous and Northern Affairs Canada (INAC) already has a program and 200+ First Nations communities that are recognized as municipalities by their province are eligible for FCM's program. It was mentioned that Engineers Canada is also working on capacity building for First Nations.

Mathieu asked for CPWA's input on the Toronto Community Benefits Network and reporting tools that quantify benefits like jobs created. Andrew expressed support and Mathieu noted that Infrastructure Canada is increasingly focused on outcomes and there will be more reporting requirements tied to funding, though not as onerous on the front-end to obtain approval.

Darwin asked about quality-based selection and it was noted that procurement procedures are typically the purview of the provinces.

It was reported that the appointment process for the leadership of the Canada Infrastructure Bank (CIB) had been announced, but that no appointments will be made until the legislation passes. It was noted that, while most infrastructure banks focus on brownfield assets, Canada's will be unique in focusing on financing (as opposed to procurement, where there is a robust space for P3s). The CIB will be looking at those assets that already create revenue – electricity, water, roads and bridges. It was noted that the bill to create the CIB is Finance's bill and that it is expected to pass before Parliament rises for the summer, with the CIB being operational before the end of the calendar year. The Senate is studying the bill. It is anticipated that the CIB will have robust data reporting requirements.

A \$2 billion climate change fund has also been announced, is being designed now and anticipated to be up in September. It will be a national program, separate from FCM's MCIP, where communities will apply directly to Infrastructure Canada. Infrastructure Canada is talking with the Insurance Board of Canada about the program. [Public Safety Canada's Disaster Financial Assistance Arrangements \(DFAA\)](#) is also relevant.

Mike reported that the Canada Infrastructure Report Card survey will be out soon and represents a continuation of past work.

### **CPWA Meeting with Public Safety Canada**

#### In attendance

*Andrew Stevenson, Saskatchewan Chapter*

*Darwin Durnie, Alberta Chapter*

*David Sparanese, British Columbia Chapter*

*Steve Blayney, Manitoba Chapter*

*Jim Moore, Newfoundland & Labrador Chapter*

*Sal Iannello, Ontario Chapter*

*Michel Frenette, Quebec Chapter*

*Rick Stinson, APWA Region I Director*

*Scott Grayson, APWA/CPWA Executive Director*

*Anne Jackson, Director of Sustainability and CPWA Advocacy*

*Alan Young, CPWA Advocacy Consultant*

*Alyx Holland, Policy Advisor*

After introductions, Alyx Holland noted that Minister Goodale would be participating in a Federal/Provincial/Territorial Roundtable on Emergency Management in St. John's in two weeks. The approach to emergency management has typically been reactive, but Public Safety Canada works a lot with Infrastructure Canada on green infrastructure.

Darwin noted that 'guns and hoses' are better known for being first responders, but that public works are often 'first in and last out' and should be recognized as first responders. Darwin noted that being included in Canada Emergency Management College exercises helped. Darwin suggested public works could participate in networking of operational folks from coast to coast to coast.



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Alyx noted that [Public Safety Canada conducted a consultation last year regarding its 2010 Cyber Security Strategy](#) and would be happy to share the comments that were collected. She suggested plugging CPWA into the Critical Infrastructure Working Group.

Darwin noted that while public works is 24/7, it is also responsible for development and design, not just operations. He shared that he represented the Alberta Chapter at the Provincial Operations Center (POC) during the response to the Fort MacMurray Fires and asked if Public Safety Canada could help other chapters connect with their POC partners.

Alex suggested that CPWA meet with the Head of the [Government Operations Center \(GOC\)](#) the next time the group is in Ottawa.

Andrew asked about Public Safety Canada's position on Bill S-229. Alyx confirmed that the Minister is monitoring it.

Darwin mentioned that public works is also impacted by the potential issue of handling hazardous solid waste (in the case of Ebola, for example) and Alyx noted that Public Safety Canada is moving to an All Hazards Approach and is aware of the issue of hazardous waste in the case of flooding. Further, part of the minister's mandate letter was to develop a national emergency management strategy – but there has not been much funding recently for mitigation and adaptation.

Scott asked how APWA could help. Alyx confirmed that Public Safety Canada is looking to the US for best practices and recently hosted the Fifth Regional Platform for Disaster Risk Reduction in the Americas in Montreal. She reported that Public Safety Canada will be attending the Global Platform for Disaster Risk Reduction this year in Cancun.

Andrew suggested CPWA could be a resource in terms of education and Alyx noted that Public Safety Canada partners with FCM, Saskatchewan Association of Rural Municipalities (SARM) and other rural and urban municipal associations, but that education efforts are typically driven by the Province.

Alyx noted that Public Safety Canada is a consultant to Infrastructure Canada on disaster mitigation but that the details aren't public yet.

Darwin asked about insured losses and whether Public Safety Canada has looked at the [Insurance Bureau of Canada \(IBC\)'s Municipal Risk Assessment Tool \(MRAC\)](#). He noted that there is a lot of focus on sewer back-ups, but suggested there should be more consideration of programs like [FireSmart](#). Alyx confirmed that Public Safety Canada works with IBC quite a bit. She reported that NDMP was 'flood only' when the current government came in, but Public Safety Canada is now looking at an all-hazards approach.

### **Adjournment**

Having concluded their business, the Board adjourned Tuesday's meeting.

### **Next Meeting**

The Board of Directors will next meet by teleconference May 16, 2017 at 1:30 PM Eastern Time.

*The minutes were recorded and respectfully submitted by:*

*Anne Jackson*

*APWA Director of Sustainability and CPWA Advocacy*