

Board of Directors Meeting April 18 - 19, 2016

Ottawa Marriott Hotel Meeting Minutes

APRIL 18th MORNING SESSION – SHARED DISCUSSION WITH IFME

The CPWA Board of Directors met in Ottawa on April 18 - 19, 2016. The Monday morning meeting and lunch were held jointly with the International Federation of Municipal Engineering (IFME).

Welcome

CPWA President Kealy Dedman, Ontario Chapter, welcomed the CPWA Directors and IFME Officers and Members and called the meeting to order. All attendees introduced themselves. Anne Jackson, Director of Sustainability and CPWA Advocacy, staffed the meeting.

In attendance

Darwin Durnie, Alberta Chapter

Don Morehouse, Atlantic Provinces Chapter

Deryk Lee, British Columbia Chapter

Steve Blayney, Manitoba Chapter

Craig Kennedy, Newfoundland & Labrador Chapter

Janick Lemay, Quebec Chapter

Andrew Stevenson, Saskatchewan Chapter

Rick Stinson, APWA Board of Directors CPWA Liaison

Scott Grayson, APWA/CPWA Executive Director

Alan Young, CPWA Advocacy Consultant

Doug Drever, IFME President (North America)

John Thomson, IFME Vice President (United Kingdom)

Chris Champion, IFME Secretary General (Australia)

Pieter Wiekeraad, IFME Treasurer (The Netherlands)

Ross Vincent, IFME Immediate Past President (New Zealand)

Ville Alatyppö, IFME (Finland)

Elli Árni Hjálmarsson, IFME (Iceland)

Sanne Hieltjes, IFME (Netherlands)

Soeren Kjeldsen, IFME (Denmark)

Heikki Lonka, IFME (Finland)

Pratarp Singh, IFME (South Pacific Islands)

Inger Sundstrom, IFME (Sweden)

Renato Cecelia, IFME (Italy)

Duncan Daries, IFME (South Africa)

CPWA Overview and Priorities

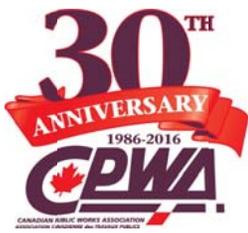
Kealy Dedman provided an overview of CPWA and the Board's three advocacy priorities:

- Dependable infrastructure funding
- Build municipal capacity in asset management
- Sustainable public works projects

Kealy highlighted CPWA's participation in collaborations such as the Municipal Infrastructure Forum (MIF) – “one voice” for infrastructure – and the 2012 and 2016 Canadian Infrastructure Report Cards (CIRC). Kealy noted a key finding from the 2016 CIRC: One-third of Canada's municipal infrastructure is in fair, poor or very poor condition, increasing the risk of service disruption. Kealy further noted that 60% of infrastructure is municipally-owned.

IFME: An Introduction, Its Mission

Doug Drever noted that this was IFME's first meeting in Canada and he provided an overview of IFME and its history. The idea of creating an international municipal engineering association was conceived in the mid-1950s by representatives from national societies in Belgium, France, the UK and the Netherlands. IFME officially began in 1961 with support from UNESCO and IFME's Congress is held every three years (the next World Congress on Municipal Engineering will be held in Kansas City, August 26 – 29, 2018 to coincide with APWA's PWX). IFME membership is quite diverse and the position of President rotates among member countries. IFME is focused on best practices and innovation for a safe, sustainable world.



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

Asset Management

Chris Champion provided a presentation on Asset Management. After the meeting, Chris uploaded a copy of his presentation to the IFME Presentations Library as a 2 slides-per-page PDF:

<http://www.ifmeworld.org/viewdocument/?DocumentKey=78cb2cdf-dad7-4249-9be3-4a161cca37cd>

Doug asked how member countries could get involved and **Chris suggested that IPWEA would like to work with other organizations to deliver asset management tools and training.**

Heikki Lonka noted that translation would be only part of deployment in other countries, but local issues and mentoring must be a consideration. Ross Vincent thanked Chris and offered comments on New Zealand's experience. In 1996, the government passed a law that changed the approach to depreciation and meant local governments had to use asset management to conduct financial calculations. In 2015, the government then passed a law to require assets be assessed as part of a 30-year strategy. **Chris reported he could provide a presentation on financial indicators.**

John Thomson noted that when deploying workshops nationally, the challenge is elected officials who may not want to let go of the 'purse strings', as it impacts their ability to push 'pet projects'. Chris suggested infrastructure reports cards that highlight the state of local assets could help, as it puts everything on the table.

Pratarp Singh asked about working with universities and Chris noted that asset management is included in some engineering courses but it is focused more on theory than on 'how to do it'. He thinks the focus must be on practitioners and that the capacity must be built in government.

Darwin Durnie noted that the financial component helps the understanding of elected officials. He is following the G20 and suggested that 'bankable infrastructure' is the solution and mentioned the [Global Infrastructure Hub](#) and Global Infrastructure Alliance as resources. Chris noted that IIMM is consistent with international accounting standards.

John asked if the UN is making the link to urban growth and suggested the strategy for implementation will be rapid. Chris confirmed there is an ISO committee ([ISO/TC 251](#)) working on standardization in the field of asset management.

Heikki asked if knowing the true value of assets would make deficits look bigger ('is that what we really want?') and Chris noted there is only so much money, so the conversation can't just continue to be about 'needing more money'. Darwin suggested Infrastructure Banks are a solution. Scott Grayson suggested that his council experience illustrated the need for public works to tell a story. Chris noted that engineers are technical and may not be able to communicate the story, but Rick suggested 'keeping it simple'.

Doug suggested APWA/CPWA should use IFME as a resource. Chris suggested the 'low-hanging fruit' is online training and that IPWEA already has two trainers located in Canada.

APWA/CPWA and Sustainability

Anne Jackson provided a presentation on APWA/CPWA and Sustainability, which can be downloaded from the APWA Center for Sustainability (C4S) website:

<http://www.apwa.net/centerforsustainability/tools-and-resources>

Institute for Sustainable Infrastructure and Envision

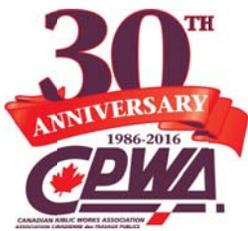
Anne provided a presentation on ISI and Envision, which can be downloaded from Dropbox:

<https://www.dropbox.com/s/gkoh4j1e5v3toy2/20160418%20ENVISION%20for%20CPWA.pptx?dl=0>

Chris suggested he would link to the [Institute for Sustainable Infrastructure](#) from his website.

Doug asked about specific strategies used on the two Envision projects highlighted and Anne provided some examples.

- [Grand Bend Area Wastewater Treatment Facility](#)



- [Port Metro Vancouver's Low Level Road Project](#)

Darwin noted that Envision was originally US-centric but has been translated to include Canadian standards. He offered more insight into the project examples (Stantec was involved in both), such as the reduced use of concrete and steel on the Grand Bend project. He noted that Envision includes a pre-screen component in the concept and planning stage.

Peiter Wiekeraad asked about the 'prosperity' aspect of sustainability and whether this is being emphasized more. Anne suggested that 'environment' remains the primary lense through which sustainability is viewed in the US and that the economic costs and benefits can still be a challenge to quantify and address. Ville asked about the motivation and cost for using Envision, and Anne confirmed that marketing opportunities and ensuring standards for quality were drivers.

Open Discussion

Ross noted, regarding the issue of asset management, that some consideration should be given to the definition (not to be confused with facility management or financial asset management). **He suggested emphasizing the strategic nature of asset management.**

Doug asked, regarding the topic of APWA/CPWA and Sustainability, what can public works professionals do coming out of Paris? **It was suggested that APWA C4S consider developing/recommending 3 – 4 actions that members can implement, perhaps using Envision as a framework – and how can this support international collaboration?**

APRIL 18th AFTERNOON SESSION – CPWA ONLY

Welcome and Roll Call

CPWA President Kealy Dedman, Ontario Chapter, welcomed the CPWA Directors and guest Alain Gonthier and called the meeting to order. All attendees introduced themselves. Anne Jackson, Director of Sustainability and CPWA Advocacy, staffed the meeting.

In attendance

Darwin Durnie, Alberta Chapter

Don Morehouse, Atlantic Provinces Chapter

Deryk Lee, British Columbia Chapter

Steve Blayney, Manitoba Chapter

Craig Kennedy, Newfoundland & Labrador Chapter

Janick Lemay, Quebec Chapter

Andrew Stevenson, Saskatchewan Chapter

Rick Stinson, APWA Board of Directors CPWA Liaison

Scott Grayson, APWA/CPWA Executive Director

Alan Young, CPWA Advocacy Consultant

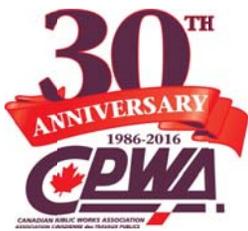
Alain Gonthier, Past Chair, Canadian Network of Asset Managers (CNAM)

Asset Management

Alain Gonthier provided commentary on the issue of asset management. CNAM, which was founded in 2007 to share best practices, continues to experience steady growth and is hosting its 10th conference in May.

Alain noted that as organizations mature, they tend to ask not just 'what do we want to do?' but 'what have we done and learned?' He also emphasized that there is good synergy between CNAM and APWA/CPWA. Alain is serving on APWA's Asset Management Task Force. The focus is on consistency among organizations and tools so there aren't fractured or competing messages. It was noted that smaller communities are really challenged and are under-represented in surveys, like the CIRC – not because of lack of interest, but because for the communities that lack capacity the effort is seen as a burden.

Asset management is an issue that is picking up steam at the national level, as recognition builds that assets support the delivery of services. Asset management was emphasized in the Prime Minister's mandate and has led to a national conversation. Budget 2016 includes \$50 million for FCM to build asset management capacity, but FCM's role and next steps are still undefined. Statistics Canada (StatsCan) created the original 'report card' but the survey tool was too complicated. The subsequent 2012 and 2016 CIRC shaped the political discussion and there is activity, such as Ontario



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

Bill 6, that may lead to regulations. It was noted that FCM is very program driven and not keen on the roundtable approach, but the intent is for funding to be directed to municipalities.

Kealy asked where CNAM is on training and Alain reported that CNAM will be providing its members with a screening of different training opportunities.

Craig Kennedy asked whether councils would rely on FCM to help solicit or secure funds and it was noted that FCM is an advocacy organization and will work with government to establish programs, but will not directly support municipalities in how to use those programs. FCM has been effective in influencing federal government priorities, but has not shared any details about the asset management capacity building program. Darwin noted that FCM is talking about a centralized national database, which would be easier said than done. He thinks emergency management is a driver.

Alain thinks regulations in Ontario may be a model and hopes CPWA will look at the role of regulation. Craig noted that the role of politics must be considered, as for example when a 'red' councilor won't support 'blue' initiatives. Kealy noted that smaller municipalities may be more politically impacted and suggested that public education is critical (for example, how the case is made for investment in crumbling roads vs. a new pool).

Alain highlighted improvements to the 2016 report card, such as insight into the future (given current levels of investment) and the illustration of trends.

Scott noted the challenge of remaining focused, using the example of the bridge in Minneapolis that failed, which resulted in a strong focus on infrastructure for a couple of years, but then the bridge was rebuilt and people forget. Darwin noted that the numbers (and conditions) are so large it becomes overwhelming. Alain stressed that the case must be brought to the public's level, for example providing a context for the level of investment and the value of service (water/sewer compared to cell phone). Scott suggested a link could be made to property values.

Don Morehouse asked if the construction industry could even support the improvements/investments needed or whether the economy must be built to support more investment. Alain suggested that predictable, stable investments result in the best pricing and quality, whereas spikes create challenges in terms of jobs and price inflation.

Kealy suggested CPWA and CNAM initiate a conversation with FCM to highlight the need for consistency and that the CPWA/CNAM conversation should continue. Alain suggested conferences and training could help build capacity.

Approval of the February 9, 2016 and March 8, 2016 Meeting Minutes

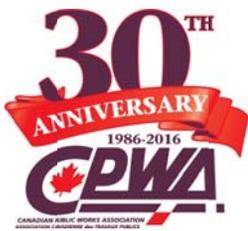
Kealy asked if there were any requested changes to the minutes. With no changes or comments, the minutes were approved.

APWA Update

Staffing: Rick noted that the Board had already met new Executive Director, Scott Grayson, and reported that Dana Priddy retired, Diana Forbes is now Director of Meetings, a new administrative assistant will be hired, some additional retirements are coming, and APWA is looking at succession planning.

APWA Vision Statement: Rick reported that the APWA Board of Directors adopted a new vision statement – **APWA: Vibrant Communities through Public Works** – at their February Board meeting. The next phase will be a long-term membership and business plan.

Finance Committee Meeting (April 14 – 15): Rick reported that he had just come from the Finance Committee meeting in Kansas City. The Finance Committee is recommending a budget that supports APWA's three main priorities: Advocacy, Professional Development, and Support and Strengthen Chapters. The Board will vote on the \$11 million budget at its June meeting (that amount does not include chapters, which represent another \$10 – 11 million). Rick noted that the following items are included in the Finance Committee's recommendations:



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

- Additional \$ for the Asset Management Task Force
- Chapter Leadership Training
- Equipment Roadshow Task Force
- PWX Enhancements
- C4S Enhanced Website
- Hardship Travel Funds
- Additional Travel for the Executive Director
- Chapter Accounting Software
- Coalitions
- IT
- Accreditation

Rick noted that APWA's reserves are healthy (10% can be used and 3% does not get touched), that PWX represents approximately 1/3 of revenue, and that the Board is looking at other revenue sources.

Darwin noted that regrading website enhancements, CPWA struggled in the past with its website and that a website must be quick, clean and current. **He also noted an interest in CPWA's budget.** Anne reported that the CPWA proposed budget is similar to FY2016, with travel funds added to FY2017 for representatives to CPWA collaborations (CIRC, MIF, and CCGA).

Rick noted that APWA is discussing the best way to handle the exchange rate. He also reported that charitable registration for chapters must be done in the US and to contact Teri if questions.

Membership: Rick reported that membership is approximately 29,300, which represents a 2% increase. APWA's membership did not drop significantly during the recession and this current membership level is the highest since 2008 (29,670). Rick would like to see a boost in Canadian membership and reported that Brian Van Norman, Director of Chapter Relations, wants to visit all chapters.

PWX: Rick reported that enhancements to PWX include live streaming, new learning methods and most business meetings moved to Saturday. Rick also reported that he asked Michel Frenette to translate a flyer for PWX and that the translation was provided to Dave Dancy, APWA Director of Marketing. **It was suggested that Monday be highlighted as Canada Day at PWX (e.g. in the program, app or signage).**

Professional Development: Rick reported that APWA has committed to providing three Click Listen and Learns dedicated to Canadian members over a two-year period and that staff has been directed to make sure all programs are balanced to reflect all members, including the Canadian perspective. Rick emphasized that staff must be aware of Canadian members. Rick also reported that the Canadian Education Committee is moving forward.

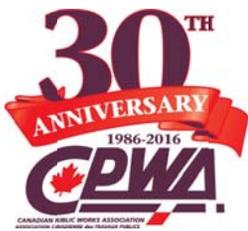
Rick reported that changes are coming to DCS and that there are 20 people in the current class of the Emerging Leaders Academy (ELA). Rick asked if there was any pushback on the Winter Maintenance Certificate fee and there were no comments.

Board of Directors/Nominations: Rick emphasized that the Board's key focus is the top three priorities from the APWA Strategic Plan. Rick reported that there are seven openings on the 2016 – 2017 APWA Board and there will definitely be four new Board Members. 2016 – 2017 will be Rick's last year as Regional Director and he encouraged the CPWA Board to consider nominations for February 2017. Rick also encouraged CPWA Directors to nominate people to serve on committees and to encourage student membership.

Feedback to the APWA Board: Rick encouraged the CPWA Board to consider what the APWA Board can do for CPWA.

Steve Blayney reported three issues:

- Chapter Event Registration Service – Steve noted that Canadian chapters haven't received an answer about being provided complimentary event registration and their frustration level is high.
- Accounting Disclosure of CPWA Budget – Steve noted that CPWA would like to see transparency with regard to budget and Kealy voiced support. Scott reported that when he asked why there isn't transparency about the budget, no one knew. He noted that his previous association displayed a pie chart online to illustrate how fees were being spent.



- Volunteer Compensation – Steve suggested that consideration be given to fully compensating (reimbursing) Chapters for volunteer expenses when the volunteers are doing business for APWA/CPWA (at PWX for example).

Scott Grayson Introduction: Scott reported his pleasure in taking on the role of APWA/CPWA Executive Director. His style is responsive and he encouraged the CPWA Board to reach out. He wants to hear about illogical processes and would like to see APWA become more entrepreneurial.

Protocol and Making the Most of Advocacy Visits

Alan Young provided an overview of the meetings planned for Tuesday April 19th. The first meeting is with the Honourable Judy Sgro, who has considerable background on municipal issues. She was a Councillor for North York and the subsequently amalgamated Toronto, served on a task force for urban issues, and was Minister of Immigration in the government of Paul Martin. Her Committee reviews every bill on Infrastructure and Transportation.

Alan reported that the meeting will be held in a board room and last approximately 30 minutes. He suggested the meeting begin with introductions and then for Kealy to lead the discussion by providing an overview of CPWA, its partners and its response to the budget. Alan noted that the two lenses to use in discussions with this government are Indigenous Canadians and Climate Change. In terms of Climate Change, it may be useful to emphasize the role of CPWA members as First Responders.

The second meeting is with senior staff at Infrastructure Canada. John Brodhead previously served as Executive Director at Evergreen CityWorks, fellow at the Mowat Centre think tank at the University of Toronto, adviser to former Ontario Premier Dalton McGuinty, and director of parliamentary affairs for then-Minister of Infrastructure John Godfrey in the government of Paul Martin. John will be joined by two advisors, Mike Burton and Kelly Rowe. Alan noted that Minister Sohi is close on bilateral agreements with the provinces.

Kealy asked about etiquette and Alan confirmed the honorifics Mr. and Ms. may be used at both meetings.

Advocacy Priorities and Opportunities

Anne noted that she included this agenda item as a placeholder should the Board choose to discuss. No discussion.

Outreach Priorities and Opportunities

Anne noted that she included this agenda item as a placeholder should the Board choose to discuss. She noted that an update on NPWW Proclamations and Letters of Greeting was distributed in advance of the meeting. Janick asked if Anne had received any information from Quebec and reported he would forward a letter from the office of the Premier of Quebec.

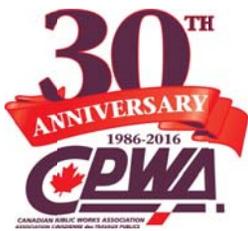
PWX Activities – Monday, August 29, 2016

Anne confirmed that the schedule of events for CPWA Monday is as outlined in the agenda and as follows:

- 8:30am-12:00noon International Infrastructure Roundtable (IIRT)
- 9:45am-11:00 am 'Advocacy Palooza'
- 12:00noon-1:30pm CPWA Luncheon (ticketed)
- 2:00pm-5:00pm CPWA Board of Directors Meeting

CPWA Luncheon Speaker for PWX: Steve reported that he received confirmation that Diane Gray, CEO of CentrePort Canada, is available to be the keynote speaker at CPWA's Luncheon. **The Board approved proceeding with a formal invitation. Anne will coordinate with Steve.**

Electing the 2016 – 2018 CPWA President



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

The Board reviewed the process for electing the CPWA President, distributed in advance of the meeting. Kealy reported that she has enjoyed her time as CPWA President, but that given family obligations and her desire to allow for new leadership on the Ottawa Chapter Board, she will not seek a second term. **She encouraged Directors to consider nominations from the existing Board for the 2016 – 2018 CPWA President.**

Website Translation

Anne reported that the issue of translating the CPWA website and other materials had been raised at previous meetings. Janick reported that the Quebec Chapter (which has a new website) already frames APWA/CPWA content that is important for its members and that translation of the CPWA website may not be necessary.

Darwin suggested a translation of Rick's presentation would be useful and Scott asked if such work might be done by a student. Janick noted that the Quebec Chapter has a student that does some translation. It was noted that Quebec and New Brunswick are officially bilingual.

Kealy asked about translating press releases, as well as testimony and reports to the government. Alan noted that testimony and reports submitted to Parliament are automatically translated by Parliamentary staff, but that **it may be useful to translate press releases, as they might be picked up by French media.**

Chapter Updates

Due to time limitations, Chapter Updates will be postponed until the May meeting.

Further Discussion of Asset Management

Kealy suggested the Board discuss the memo Darwin distributed in advance of the March meeting requesting the Board give further consideration to CPWA's role in 'filling the gap' on asset management by partnering with IPWEA to introduce its asset management system.

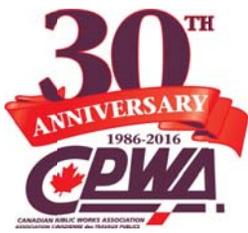
The Board discussed how different provinces approach asset management. NAMS (the system, not the product) is used in British Columbia and it was suggested that when referencing this system, it may be preferable to refer to the International Infrastructure Management Manual (IIMM). Darwin reported that he has had past conversations with Australia and New Zealand about implementation. He noted that the cost to access NAMS training and its four guiding pillars is \$1,500 and that Steve Wyton in Calgary put 30 of his staff through it.

It was noted that the unintended consequence of Minister Sohi's plan is 'how will communities that aren't already doing asset management access funding?' Darwin suggested that Chris Champion's online training program could be tweaked for Canada and that CPWA and IPWEA could jointly deploy the training in Canada. This is already being discussed in some chapters.

Kealy asked about other options and whether this approach would impact CPWA's credibility. She suggested considering CNAM's approach of developing a screen of training opportunities/tools. Darwin clarified that his suggestion is for the training to focus on the service and style of asset management, rather than a product. Kealy noted that the CIRC Asset Management Primer is meant to be the framework, but Darwin is concerned FCM will develop its own tool.

Steve supports delivering training on an asset management system and noted that the one-day workshop on the new Rail Road Crossing Grading Regulations being planned for the West Region Chapters could serve as a model. Chapters will receive revenue and a reporting template could be developed as part of the workshop.

Andrew Stevenson noted that he shared Kealy's concern about perception. Don asked if CPWA had evaluated multiple systems and Deryk Lee asked how CPWA would reach the small communities that need assistance.



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

Darwin suggested his proposal for deploying training be focused on 'a system that can implement IIMM' and Steve suggested keeping chapter conversations going. Deryk noted that the British Columbia Chapter sent a survey to members about asset management and received 190 responses.

Darwin moved that Kealy authorize him to explore opportunities with IPWEA. Don seconded; no opposition.

Adjournment

Having concluded their business, the Board adjourned Monday's meeting.

APRIL 19th ADVOCACY MEETINGS

CPWA Meeting with the Honourable Judy A. Sgro, Chair of the House of Commons Standing Committee on Transport, Infrastructure and Communities

In attendance

Kealy Dedman, Ontario Chapter

Don Morehouse, Atlantic Provinces Chapter

Deryk Lee, British Columbia Chapter

Steve Blayney, Manitoba Chapter

Craig Kennedy, Newfoundland & Labrador Chapter

Andrew Stevenson, Saskatchewan Chapter

Rick Stinson, APWA Board of Directors CPWA Liaison

Scott Grayson, APWA/CPWA Executive Director

Anne Jackson, Director of Sustainability and CPWA Advocacy

Alan Young, CPWA Advocacy Consultant

Greg McClinchey, Chief of Staff for Judy Sgro

After introductions, Kealy Dedman provided an overview of CPWA. Ms. Sgro asked how CPWA can help the Government develop priorities for infrastructure. Kealy reported that CPWA is focused on asset management, particularly for small and rural communities, but has questions about how the money in Budget2016 dedicated to FCM's program will be distributed. Kealy noted that the funding approach must be consistent, so that the same 'score sheet' for assets is used in every province.

Ms. Sgro asked how CPWA can help small communities develop asset management plans if they don't have them (so they can access funds). Steve Blayney reported that CPWA Chapters in the Western Provinces are partnering with other organizations on a spring seminar series and Ms. Sgro asked if CPWA is reaching out to smaller communities to move this forward.

Scott Grayson asked if the Government would like to see a standard for asset management so it can be assured of comparing 'apples to apples'. It was noted that there must be a way to evaluate 'shovel worthy' (not just 'shovel ready') projects and that investment should not be delayed until an asset is deteriorating.

Ms. Sgro suggested that advertising to the public would help.

Alan Young asked of the Committee was planning to do a study of infrastructure. **It was noted that as the Government moves forward with its 10-year infrastructure plan, CPWA would welcome the opportunity to testify to the Committee and/or contribute its expertise and perspective.**

CPWA Meeting with Infrastructure Canada

In attendance

Kealy Dedman, Ontario Chapter

Darwin Durnie, Alberta Chapter

Don Morehouse, Atlantic Provinces Chapter

Deryk Lee, British Columbia Chapter

Steve Blayney, Manitoba Chapter

Craig Kennedy, Newfoundland & Labrador Chapter

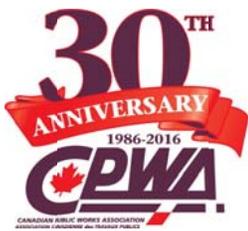
Andrew Stevenson, Saskatchewan Chapter

Rick Stinson, APWA Board of Directors CPWA Liaison

Scott Grayson, APWA/CPWA Executive Director

Anne Jackson, Director of Sustainability and CPWA Advocacy

Alan Young, CPWA Advocacy Consultant



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

John Brodhead, Chief of Staff to the Minister of Infrastructure and Communities

*Mike Burton, Director of Parliamentary Affairs
Kelly Rowe, Policy Advisor*

After introductions, Kealy Dedman noted CPWA's support of Budget 2016, which was released after CPWA's February 10th meeting with Mike Burton and others at Infrastructure Canada. Kealy also noted CPWA's interest in the details of the Government's proposed \$50 million capacity-building fund to support the use of asset management best practices across Canada that will be delivered by FCM.

Kelly Rowe reported that she is working with FCM now and the program's full roll out is scheduled for later this year. John Brodhead noted that the fund is designed to get money to municipalities (it is not meant to be a beast) and that funding for data collection is in the budget for Statistics Canada (StatsCan). Darwin Durnie noted that the Canadian Infrastructure Report Card (CIRC) was developed as an alternative to StatsCan because the forms originally developed by StatsCan were too long and complicated for small communities.

Darwin asked about the \$75 million in new funding to support municipality-led projects to identify and implement greenhouse gas reduction opportunities. Kelly confirmed that these funds will also be delivered by FCM, under a similar scenario to the asset management capacity-building fund, and that the program is in the early stages. Darwin noted that some municipalities already have climate plans and Kelly reported that this fund will work much like the Green Municipal Fund. FCM will not deliver the work (neither for GHG reduction/climate change mitigation activities, nor for asset management).

John noted that the Budget is structured in two phases (to buy the Government time) and that the Infrastructure Bank will be rolled out in Phase II (next year's budget). John confirmed that the P3 screen has been removed, municipalities will decide their own procurement, and P3 Canada will be moving under Infrastructure Canada.

Mike reported that Infrastructure Canada is currently talking to Provinces and bilateral agreements will be signed in May/June. John noted that the existing Small Communities Fund is working, but project-by-project reviews will not continue. The Provinces will be conferring with municipalities in the coming weeks and Provincial bilateral agreements will be based on one list of water, wastewater and stormwater projects. Transit projects will be based on ridership.

John noted that the Government is looking for funds to be matched at 50% (up from 33%) by the Province (or someone). It was noted that CPWA's key goal is for the Government to hear the municipal voice (not just from politicians, but practitioners).

John confirmed that there is room to maneuver on green and social projects and that the Government wants to hear ideas. Mike noted that planning activities will be eligible for funding and that Indigenous and Northern Affairs Canada (INAC) runs First Nations programs, but Infrastructure Canada would like to see collaboration in delivering projects.

It was noted that the New Building Canada Plan represents the 'old' government approach and that Infrastructure Canada now has a broader view of funding. The emphasis is on regional projects – with Provinces and First Nations – and one target is to end boiled water advisories. It was noted that social housing funding is flowing through existing agreements and that Infrastructure Canada wants new categories for water and wastewater: Innovation and Optimization.

Darwin asked about Canada's 150th Anniversary (2017). It was noted that the Canada 150 Fund is massively over-prescribed and has been focused mostly on cultural and recreational, rather than infrastructure, projects.

Steve Blayney asked about the recent Rail Crossings Regulations and Mike confirmed he will reach out to Transport Canada.

John asked about asset management indicators of success. If a municipality uses their asset management plan in their capital planning process and operations planning process, is that a useful indicator?



Canadian Public Works Association
45 O'Connor Street, Suite 1150
Ottawa, ON K1P 1A4
Phone (202) 408-9541 • Fax (202) 408-9542
www.cpwa.net

It was noted that the meeting represented an initial conversation and that **CPWA will connect further on details. CPWA would welcome the opportunity to provide advice and insight into Phase II and John suggested CPWA keep Infrastructure Canada informed of future meetings so Infrastructure Canada can join.**

Adjournment

Having concluded their business, the Board adjourned Tuesday's meeting.

Next Meeting

The Board of Directors will next meet by teleconference May 10, 2016 at 1:30 PM Eastern Time.

The minutes were recorded and respectfully submitted by:

Anne Jackson

Director of Sustainability and CPWA Advocacy